Companies have different activities and work in different ways. Some companies manufacture or produce goods, others provide services; retailers sell goods to the general public. Companies employ people to work for them in many kinds of jobs. Each person has responsibility for a specific area of work and a role within the team or group that they work with.
What do these companies do? Talk about each company’s activities using words from A and B below.

*Microsoft designs and sells IT software.*

A  
create, design, develop, manufacture, market, offer, produce, provide, sell

B  
banking services, cars, clothing, electronic goods, food and drink, internet services, IT software

Some companies have a number of different business activities. Read the short text below about General Electric (GE) and answer the questions.

**General Electric**

GE is a diversified technology, media and financial services company. The company mission statement is to create products that make life better: from aircraft engines to industrial machinery to insurance, medical technology, television news and plastics. GE operates in more than 100 countries and employs more than 300,000 people worldwide.

1. Name two more industry sectors mentioned in the text: *Technology …*
2. Name two more things that GE *produces*: *Aircraft engines …*
3. How many people *work* for GE?
4. Which word means that GE has *many different* business activities?

**Speaking**

Work with a partner. Think of a company in your country or town. What are its main activities? Does it specialise in one industry sector or is it diversified?
Reading 2

1 Read the article about a company called Frognation. Underline Frognation’s activities and put a circle round the things that Lynn Robson does in her work.

2 Read the article again. Are these statements true or false?
   1 Frognation works on video games that sell in the UK.
   2 Lynn works mainly in Tokyo.
   3 Frognation does all the production work to prepare the games for the market.
   4 Lynn knows a lot about Japanese culture.
   5 The video game industry is growing rapidly.
   6 Not many women work in the video game industry.

Move over game boys

Lynn Robson is a co-founder of Frognation. The company creates soundtracks and designs and translates Japanese video games for the UK market. With her partners in Tokyo and her international team of designers and developers, Lynn creates the video games that thousands are playing today.

Lynn runs the UK office of Frognation, while her two business partners run the Tokyo office. Her Japanese computer system, and, of course, email make it possible to work across borders and time zones.

Frognation represents producers with great game ideas and helps them to sell their ideas to Sony or Nintendo in Tokyo. Once the games go into development, Lynn and her team provide advice on everything from the music soundtrack and graphics to the game programming and characters. The result is a new kind of video game, created by artists, which provides exciting game play.

Cultural understanding is important. When she is in meetings in Japan, Lynn gives advice on what will work in both countries. In the West, Lynn becomes the Japan expert, giving clients information about Japanese culture. When her Japanese partners come to meetings in the UK, Lynn helps them to present their ideas in the best way, and tries to avoid any cultural misunderstandings.

Video game sales are sky-rocketing at the moment. There are thousands of opportunities to build careers in the video game industry, but women don’t often consider gaming as a career. Today most video games are created by men, and for men. So it is no surprise that almost all video games are either sports games or shoot-em-ups.

With more women like Lynn joining the video game industry, however, things could change.

Glossary

- soundtrack music or other sounds on a video, film, etc.
- graphics pictures or images designed for a video game, computer program, etc.
- programming writing a computer program
- characters the people in a video game, film, etc.
- sky-rocketing going up very fast
- shoot-em-ups violent games where people shoot and kill each other

Speaking

1 What do you think are the good things about Lynn Robson’s job? What are the bad things?

2 What do you think of video games? Do video games usually appeal more to men and boys than to women and girls? Why?
Vocabulary 1  Roles and activities

Match the words 1–5 with the meanings a–e.

1 founder  
a to start a company or organisation
2 set up  
b one of a number of people who own a business together
3 team  
c to be responsible for
4 partner  
d a group of people who work together to do a job
5 run (a business)  
e someone who starts a company or organisation

Vocabulary 2  Word building

1 Jobs

What do you call someone who works in each of the following areas?
a technical job – technician

1 accounts
2 art
3 banking
4 economics
5 engineering
6 music

2 Job titles

Complete the job titles in the sentences. Use a dictionary if necessary.

A financial ________ is someone who analyses the financial markets.

1 A financial ________ is someone who gives advice about financial services.
2 A sales ________ is someone who represents their company and sells their products.
3 An ________ manager is someone who assists the manager.
4 A _______ ________ offers consultancy services to management.
5 A _______ ________ is someone who develops software.
6 A _______ ________ is someone who produces films.
Present simple and continuous

1 Match the examples with the rules below.

1 Lynn runs the office of Frognation.
2 Video game sales are sky-rocketing at the moment.
3 Lynn frequently travels to Japan for meetings.
4 Lynn is working at home this week.

Use the present simple to describe:

a regular or routine activities
b permanent or long-term situations

Use the present continuous to describe:

c something happening now
d a temporary situation

2 Choose the correct alternatives in italics.

1 We usually use the present simple / continuous with these expressions:
   normally every day often sometimes frequently
2 We usually use the present simple / continuous with these expressions:
   at the moment now this week currently

For more information, see page 157.

Practice

1 Choose the correct verb forms in italics to complete the text.

We’re all accountants and we ‘work / are working’ for a telecommunications company in the finance department. We ‘sit / are sitting’ at our PCs in the office every day and ‘check / are checking’ the invoices and payments. But this week is different: we ‘attend / are attending’ a training course. The company ‘currently changes / is currently changing’ to a new accounting system, and this week, we ‘learn / are learning’ all about it. So at the moment, we ‘stay / are staying’ at a big hotel in the mountains. It’s wonderful! When we’re at home, we usually ‘spend / are spending’ the evenings cooking and cleaning for our families. But here, there’s an excellent restaurant and we can relax and have a laugh together.

2 Complete the text with the correct forms of the verbs in brackets.

My working day (start) ________ with a long journey to the office – usually over an hour on a crowded train. The first event of a typical day is the regular morning meeting. Our managers (give) ________ updates on the department’s progress. After that, it’s a long, hard day of work. You can see me at work in this photo – I (give) ________ a presentation to my colleagues. I often (stay) ________ in the office until 9 or 10pm. But this is the old way. Now, things (begin) ________ to change. Young people (refuse) ________ to work long hours. They (demand) ________ more leisure time and freedom.

Speaking

Describe your daily or weekly routine activities to a partner. Describe any special projects you are working on at the moment, or any special events in your personal life.
How to write emails

Anna Davidson, a training manager and expert in business communication, talks about virtual teams: international teams which communicate mainly by email. Listen to the first part. What are the advantages and disadvantages of using email to communicate with colleagues in other countries?

Which of the following are most important when writing to a colleague in another country? Discuss your ideas with a partner.

- Tell your colleagues about yourself.
- Only write about work.
- Keep your message very short.
- If there is a problem, explain it carefully.
- Use polite phrases.

Now listen to the second part of Anna Davidson’s talk. Tick the points above which she recommends.

Reading 3

Read two examples of an email from a Japanese designer to his London colleagues about the text for a new webpage. Which one follows Anna Davidson’s recommendations?

A

Hi!

Thanks very much for sending the text. It looks very interesting. Unfortunately we’re having some problems with it. It is a little bit long. In our experience, the users are not very happy to read more than 60 to 70 words. We think it may be better to cut the text. What do you think?

We are taking a short break now – we’re going out to the konveni for an onigiri (that means: we’re going to the store for a rice snack!)

Best regards

Takeshi

B

We’re having problems with your text – it’s too long.

You need to cut it.

Takeshi

Writing

Tracey Smith, a colleague in another country, has sent you a sample page for a new website design. You want to make the following comment about it:

There’s a problem with the new website design. The colours are too dark. It’s difficult to read the text. Tracey needs to find new colours.

Write an email to Tracey Smith. Follow one of the examples above and make the comment more friendly and polite. Decide how to start and end the email. End the message with a little ‘conversation’ as Takeshi does in Example A above.
Explaining your job

When you introduce yourself, it is common to say something about your job and where you work. Look at the following phrases. Match each phrase with a question a–d.

1. I'm a ... (graphics designer)
2. I work as a ... (consultant)
3. I work for ... (a media company)
4. We provide ... (web design services)
5. I'm responsible for ... (project management / managing projects)
6. My main role is to ... (meet with clients, sell our services)

a. What kind of company do you work for?
b. What does your company do?
c. What do you do in your job?
d. What's your job?

Listening 2

1. Listen to four people explaining their job and job activities. Match the jobs, companies and main activities with the person.

<table>
<thead>
<tr>
<th>Person</th>
<th>Job</th>
<th>Company</th>
<th>Main activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Olaf</td>
<td>Lawyer</td>
<td>Paper manufacturer</td>
<td>manages IT systems</td>
</tr>
<tr>
<td>Rania</td>
<td>Accountant</td>
<td>Finance house</td>
<td>meets clients</td>
</tr>
<tr>
<td>Da The</td>
<td>Project Manager</td>
<td>Mobile phone company</td>
<td>deals with payments</td>
</tr>
<tr>
<td>Jaana</td>
<td>Systems Developer</td>
<td>Travel company</td>
<td>checks contracts</td>
</tr>
</tbody>
</table>

2. Listen again. What other activities does each person do?

3. Which of the above phrases does each person use? Tick the phrases you heard. Then listen again and check.

Speaking

1. Imagine you are Olaf, Rania, Da The or Jaana. Introduce yourself to your partner. Explain your job, company and job activities.

2. Work with a partner. You should each choose a different company and job for yourself. Practise asking and answering questions a–d above.

Culture at work

Greeting people

How do you greet a new contact or colleague in your country? In business, do you usually shake hands? When? Is it OK to use first names with someone you don’t know? These things may be different in other cultures. Can you give any examples from your own experience?
Dilemma: Exporting to Mexico

**Brief**

A British company, Systemax, manufactures and sells laboratory equipment to three main regions: Europe, North America and Asia Pacific. Systemax is entering a new export market in Mexico. Sales in Mexico are small at the moment, but the company expects a big increase in the next two years and hopes to expand further into South America during the next five years. Systemax has two export managers for the main regions:

George Johnstone, North America; Linda McCade, Europe.

Now someone has to take responsibility for exports to Mexico. Is it better to give extra responsibility to George Johnstone or to Linda McCade? Or perhaps the company needs to find a third export manager?

The extra responsibility means travelling to Mexico (and in future, to countries in South America) several times a year and building good relationships with customers there. Mexico has a border with the US and, in terms of geography, could be part of the North America region. But its culture is very different from the US culture. It is in many ways more similar to the culture of Spain.

You are the Systemax directors and have to decide. Consider:

- What abilities and experience do George and Linda have?
- How much time does each have for extra responsibilities?
- Are they ready to increase the amount of travel abroad?

**Task 1**

Work in two groups. Look for the answers to the three questions above.

Group A: Find out more about George Johnstone. Turn to page 137.
Group B: Find out more about Linda McCade. Turn to page 140.

**Task 2**

Work in new groups of 4–6. Half of each group should be from Group A and half from Group B. Tell the others what information you have about George Johnstone or Linda McCade. Discuss the information and decide if it is a good idea to give extra responsibility to either George or Linda. Or you may decide to look for a third export manager.

**Write it up**

Write an email to either George Johnstone or Linda McCade, offering him/her the job and explaining why. Use these words in your email:

I'm writing to tell you that we would like to offer you the job of...
We think you are the right person for this job because...

**Decision:**

Listen to Alistair Cross, a director of Systemax. Alistair explains the company's decision regarding responsibility for exports to Mexico.

Systemax foreign sales of laboratory equipment by region

- Europe: 40%
- North America: 35%
- Asia Pacific: 25%