

2007 interim results

30 July 2007

Financial highlights

Sales up 6%

Operating profit up 48%

Adjusted EPS up to 3.1p

Dividend up 6%

Full-year guidance raised



Business highlights

Market share gains

Moving capital to digital, services, international

Stronger leadership positions





2007 financial priorities

Earnings growth

Significant ROIC improvement

Cash and working capital discipline

Continued rigour in capital allocation

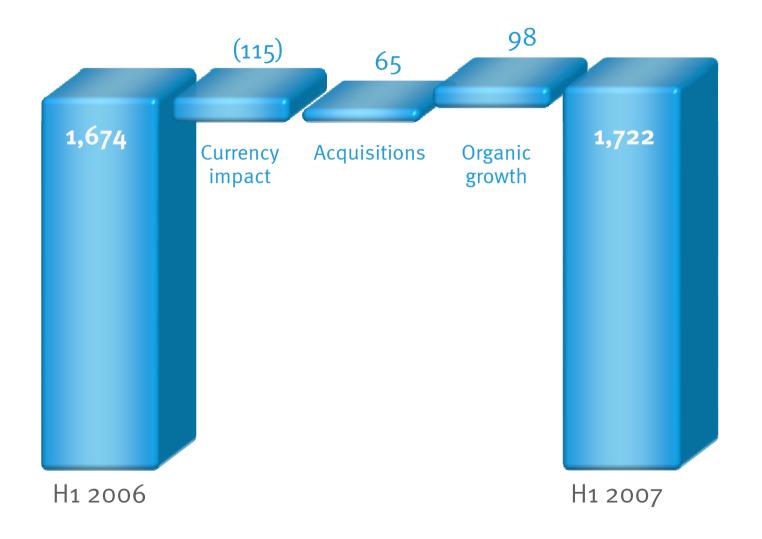


Sales

£m	H1 2007	H1 2006	Underlying growth	Headline growth
Education	1,023	987	7%	4%
FT Group	332	300	8%	11%
Penguin	367	387	1%	(5)%
Total	1,722	1,674	6%	3%



Sales



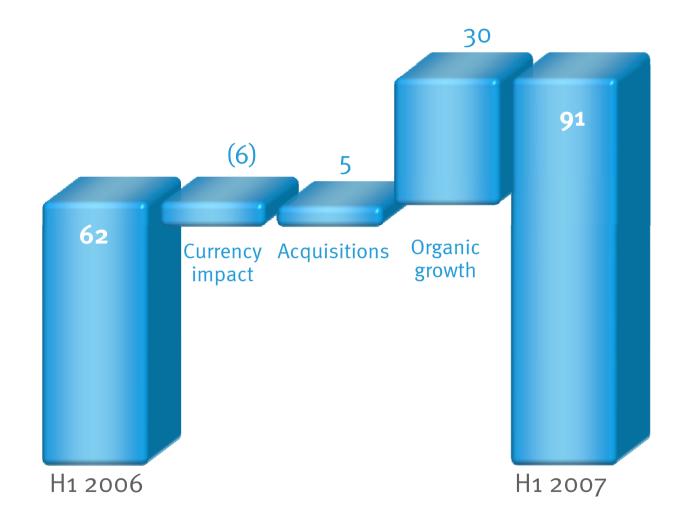


Operating profit

£m	H1 2007	H1 2006	Underlying growth	Headline growth
Education	5	(9)		
FT Group	68	53	28%	28%
Penguin	18	18	11%	-
Total	91	62	48%	47%



Operating profit





Adjusted earnings per share

£m	H1 2007	H1 2006
Adjusted operating profit	93	73
Finance costs – Pensions	5	2
Finance costs – Traditional	(44)	(44)
Adjusted profit before tax	54	31
Taxation	(16)	(10)
Adjusted profit after tax	38	21
Minorities	(13)	(12)
Adjusted profit	25	9
Adjusted profit per share	3 . 1p	1.1p



P&L – statutory

£m	H1 2007	H1 2006
Adjusted operating profit	93	73
Intangible amortisation	(16)	(9)
Discontinued operations	(2)	(11)
Net finance costs of associates	-	1
Statutory operating profit	75	54
Finance costs	(35)	(40)
Profit before tax	40	14
Taxation	(11)	(4)
Profit after tax (continuing)	29	10
Discontinued	(122)	7
(Loss)/Profit for the period	(93)	17
EPS (statutory)	(13.op)	o.9p



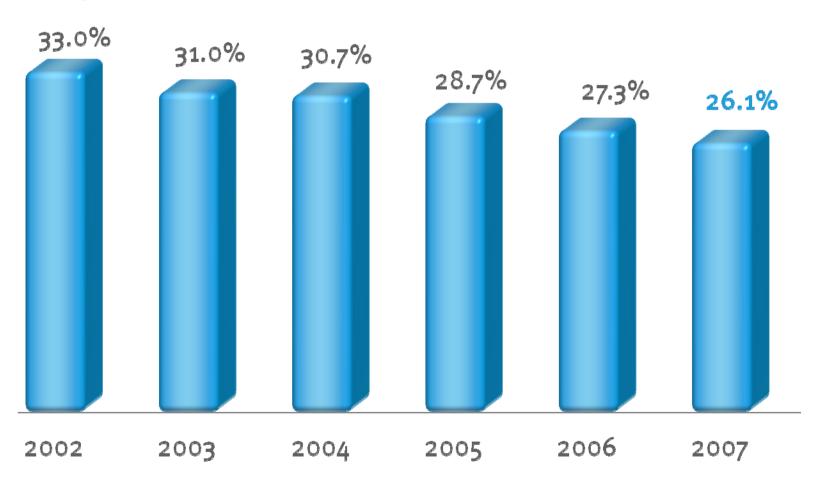
Free cash flow

£m	H1 2007	H1 2006	Var
Adjusted operating profit	93	73	20
Working capital	(257)	(259)	2
Fixed asset purchase	(44)	(42)	(2)
Depreciation and amortisation	62	58	4
Other movements	(35)	(13)	(22)
Operating cash flow	(181)	(183)	2
Operating tax paid	(39)	(26)	(13)
Operating finance charges	(45)	(40)	(5)
Operating free cashflow	(265)	(249)	(16)
Special pension contribution	(50)		(50)
Non operating / integration	(9)	(1)	(8)
Total free cashflow	(324)	(250)	(74)



Average working capital/sales

Average to June



Includes capitalised pre-publication costs and author advances



Balance sheet

£m	H1 2007	H1 2006
Goodwill & intangible assets	3,644	3,869
Tangible fixed assets	345	363
Operating working capital	948	1,022
Other net assets/(liabilities)	28	(57)
Net assets	4,965	5,197
Shareholders' funds	3,363	3, 291
Pension provisions	43	270
Other provisions	51	41
Minorities	176	173
Deferred tax	(100)	(189)
Net debt	1,432	1,611
Capital employed	4,965	5,197

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Sales outlook

Underlying sales growth

	new guidance	old guidance	2006
School	+4-6%	+4-6%	6%
Higher Education	+3-5%	+3-5%	4%
Professional	+5-7%	broadly level	3%
IDC	+10-12%*	+6-9%*	4%*



^{*} Headline growth under US GAAP

Margin outlook

	_	Re	ported margi	ns
	2007 guidance	2006	2005	2004
School	^	12.6%	11.4%	9.9%
Higher Education	_	20.3%	20.0%	17.7%
Professional	^	9.6%	7.6%	7.9%
FT Publishing	^	8.7%	6.3%	1.3%
IDC	^	26.8%	26.9%	24.9%
Penguin	^	7.8%	7.5%	6.6%
Pearson	<u> </u>	13.4%	12.4%	10.8%



2007 financial priorities

Earnings growth

Significant ROIC improvement

Cash and working capital discipline

Continued rigour in capital allocation



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Market leadership
Sustainable growth

Changing Pearson

Content + technology and services

International expansion

Efficiency



School

	H1	H1	Underlying	Headline
£m	2007	2006	growth	growth
Sales	665	625	8%	6%
Operating profit	42	36	22%	17%

- #1 in new adoptions; 30% share
- Share gains in testing
- Acquisition integrations on track
- Personalization and solutions













The vision



Personalised learning and effective education



Changing School



- Leader in test development, clinical assessment
- Strong brands, international potential
- Accelerates formative and diagnostic assessment strategy



- Leader in UK, Australia, NZ
- Strong content in school and vocational
- Accelerates international content + technology strategy













Higher Education

£m	H1 2007	H1 2006	Underlying growth	Headline growth
Sales	195	206	3%	(5)%
Operating profit	(51)	(53)	(4)%	4%

- Accelerating digital strategy
- Building custom services
- Personalization and solutions





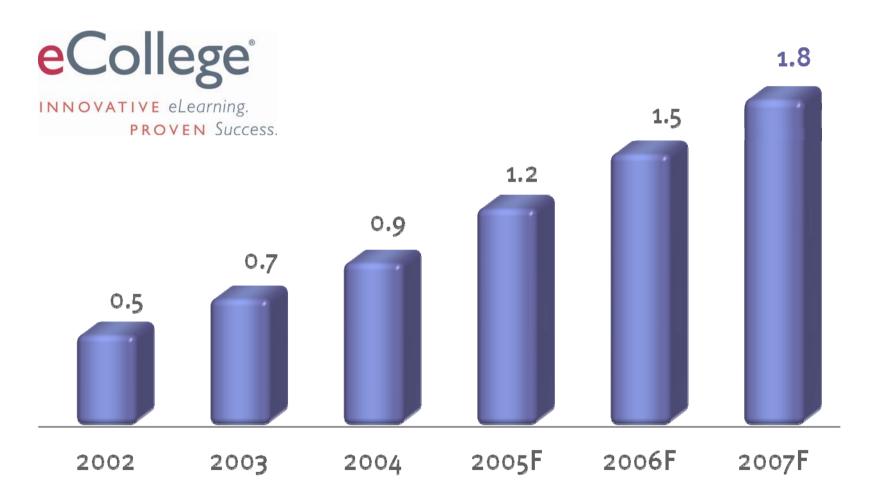






Changing Higher Education

Growth in online learning (million students)



Eduventures estimates



Professional

£m	H1 2007	H1 2006	Underlying growth	Headline growth
Sales	163	156	9%	4%
Operating profit	14	8	88%	75%

- Rapid growth in Testing
- Recovery in Technology Publishing
- Growth in Business Publishing











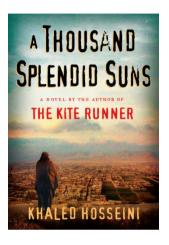
Penguin

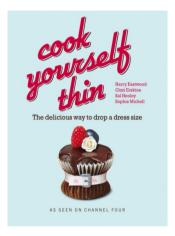
£m	H1 2007	H1 2006	Underlying growth	Headline growth
Sales	367	387	1%	(5)%
Operating profit	18	18	11%	0%

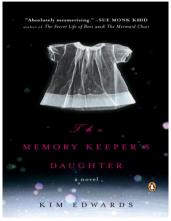
- Margins improving
- Strong publishing
- Innovation in formats, genres and channels
- Growth in emerging markets

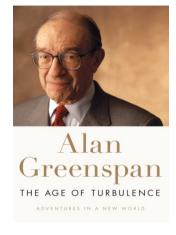


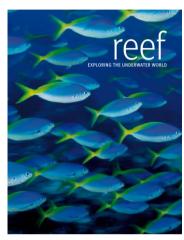


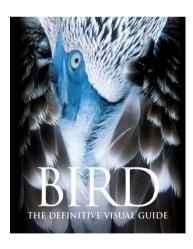


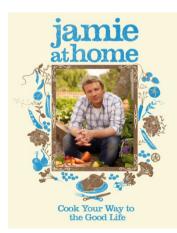


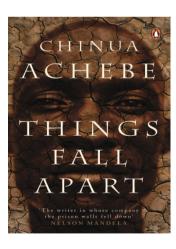


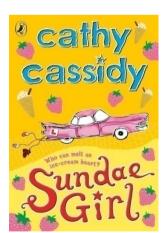


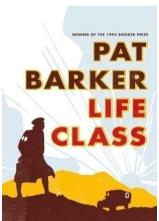














Changing Penguin

Great publishing

Digital opportunity

Emerging markets

Further efficiency gains

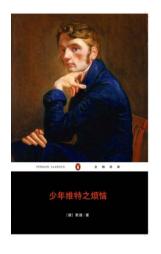
PUBLISHER OF THE YEAR 2007

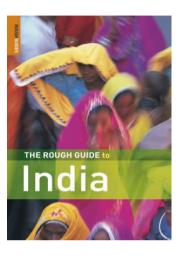






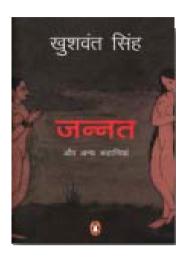




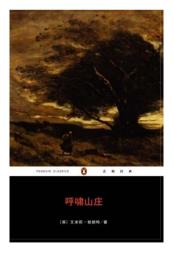


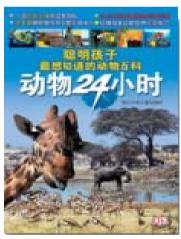




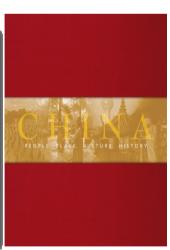














FT Group

£m	H1 2007	H1 2006	Underlying growth	Headline growth
Sales	332	300	8%	11%
Operating profit	68	53	28%	28%

- FT Publishing advertising revenues up 7%
- FT Publishing margins in double digits
- IDC growth accelerating











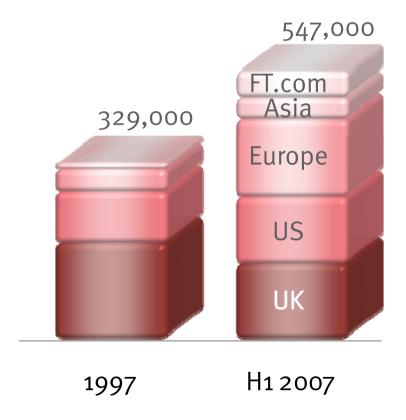
Changing the FT Group

	Les Echos Le Quotidien de l'Economie	mergermarket
Brand/reach	National	Global
Primary medium	Print	Digital
Business model	Advertising - based	Subscription - based
04-06 sales CAGR	2%	76%
H107 profit	<£1m	£4m



Changing the Financial Times

Since 1997:



In 2007:

Circulation +1%;

Subscribers +12%

Ad revenues +5%

Online subs +12%

Global cover price, ratecard increases



PEARSON

Market leadership
Sustainable growth

Change





Another strong year in school publishing

2007 estimated share of new adoptions

Subject	Total opportunity	Market share (where we compete)	Position
Science	\$225m	33%	#1
Social Studies	\$150m	31%	#2
Reading/literature	\$115m	41%	#1
Maths	\$195m	24%	#2
Other	\$70m	30%	#2
Total competed for	\$755m	31%	#1
Total – all adoptions	\$795m	30%	#1



2007 acquisitions

	Harcourt	eCollege [®]
2006 sales	\$524m	\$52m
Purchase price	\$950m	\$477m
Announced	4 May 2007	14 May 2007
Timetable	Australia, NZ closed H107	Closing Q3 2007
	UK closed H107 (held separate pending regulatory approval)	
	US testing, South Africa estimated close Q407 subject to regulatory approval	

Broadly earnings neutral in 2007 and 2008 Earnings and ROIC enhancing from 2009



Reconciliation: statutory to adjusted earningsH1 2007

			Other gains/	Amortisation of acquired	Other net finance	Adjusted
£m	Statutory	Discontinued	(losses)	intangibles	costs	earnings
Sales	1,722	-	-	-	-	1.722
Gross profit	896	26	-	-	-	922
Operating expenses	(832)	(24)	-	16	-	(840)
Other net gains/losses	-	(24)	24	-	-	-
JVs and associates	11	-	-	-	-	11
Operating profit	75	(22)	24	16	-	93
Net finance costs	(35)	-	-	-	(4)	(39)
Profit before tax	40	(22)	24	16	(4)	54
Income tax	(11)	(100)	99	(5)	1	(16)
Profit after tax	29	(122)	123	11	(3)	38
Discontinued operations	(122)	122	-	-	-	-
Profit for the period	(93)	-	123	11	(3)	38
Minority Interest	(11)	-	-	(2)	-	(13)
Earnings	(104)	-	123	9	(3)	25



Reconciliation: statutory to adjusted earnings

			Other gains/	Amortisation of acquired	Other net finance	Adjusted
£m	Statutory	Discontinued	(losses)	intangibles	costs	earnings
Sales	1,674	-	-	-	-	1,674
Gross profit	863	52	-	-	-	915
Operating expenses	(819)	(41)	-	9	-	(851)
Other net gains/losses	-	-	-	-	-	-
JVs and associates	10	-	-	-	(1)	9
Operating profit	54	11	-	9	(1)	7 3
Net finance costs	(40)	-	-	-	(2)	(42)
Profit before tax	14	11	-	9	(3)	31
Income tax	(4)	(4)	-	(3)	1	(10)
Profit after tax	10	7	-	6	(2)	21
Discontinued operations	7	(7)	-	-	-	-
Profit for the period	17	-	-	6	(2)	21
Minority Interest	(10)	-	-	(2)	-	(12)
Earnings	7	-	-	4	(2)	9



Reconciliation: half year net debt

£m	2007	2006
Non current assets		
Derivative financial instruments	16	39
Current assets		
Derivative financial instruments	19	31
Marketable securitites	28	-
Cash and cash equivalents	383	649
Non current liabilities		
Borrowings	(1,471)	(1,703)
Derivative financial instruments	(28)	(37)
Current liabilities		
Borrowings	(392)	(590)
Net debt – continuing operations	(1,445)	(1,611)
Net cash classified as held for sale	13	-
Total net debt	(1,432)	(1,611)



Reconciliation: pre-publication costs

£m	H1 2007	H1 2006
Opening balance	402	426
Exchange	(7)	(25)
New spend capitalised	103	112
Acquisitions (net)	13	8
Amortisation	(74)	(79)
Closing balance	437	442
Total education sales	1,023	987
Amortisation as a % of sales	7.2%	8.0%



Retirement benefit obligations

£m	H1 2007	H1 2006
Income statement		
Operating charge		
Defined benefit schemes	(14)	(14)
Defined contribution schemes	(18)	(18)
Post retirement medical benefit schemes	-	2
	(32)	(30)
Interest	5	2
Total	(27)	(28)
Balance sheet		
UK pension scheme asset/(liability)	40	(179)
Other pension scheme liabilities	(24)	(26)
Post retirement medical benefit liability	(48)	(43)
Other pension accruals	(11)	(22)
Total	(43)	(270)



Working capital



