5TH EDITION

Basic Business Statistics

Concepts and applications

Berenson Levine Szabat O'Brien Jayne Watson

detailed contents

	Ackr	ace nowledgements	x xi		3.3	measures from a frequency distribution	118
		to use this book	xii		3.4	Five-number summary and	
	Abou	ut the authors	xvii			box-and-whisker plots	120
P	ART	1			3.5	Covariance and the coefficient of correlation	123
PF	RES	ENTING AND DESCRIBING INFOR	MATION		3.6	Pitfalls in numerical descriptive measures and ethical issues	129
1	Def	ining and collecting data	4		Sum	mary	130
	1.1	Basic concepts of data and statistics	6		Key	formulas	130
	1.2	Types of variables	9		-	terms oter review problems	132 132
	1.3	Collecting data	13		Cont	tinuing cases	134
	1.4	Types of survey sampling methods	17		Chap	pter 3 Excel Guide	135
	1.5	Evaluating survey worthiness	22		End	of Part 1 problems	139
	1.6	The growth of statistics and information					
		technology	26		\RT		
	Summary Key terms References		27	IVIE	:AS	SURING UNCERTAINTY	
			27 27	4 Ba	Bas	sic probability	147
		rences oter review problems	27 28		4.1	Basic probability concepts	148
	Continuing cases		29		4.2	Conditional probability	156
		oter 1 Excel Guide	29		4.3	Bayes' theorem	163
2	0rg	anising and visualising data	37		4.4	Counting rules	168
	2.1	Organising and visualising categorical data	38		4.5	Ethical issues and probability	172
	2.2	Organising numerical data	43		Sum	nmary	173
	2.3	Summarising and visualising numerical data	46			formulas	173
	2.4	Organising and visualising two			-	terms	173
		categorical variables	55			oter review problems tinuing cases	174 177
	2.5	Visualising two numerical variables	59			oter 4 Excel Guide	178
	2.6	Business analytics applications –	00	5	Sor	ne important discrete probability	
		descriptive analytics	62			tributions	180
	2.7	Misusing graphs and ethical issues	69		5.1	Probability distribution for a discrete	
	Summary Key terms		73 73			random variable	181
	-	rences	73 73		5.2	Covariance and its application in finance	185
	Chap	oter review problems	74		5.3	Binomial distribution	189
		inuing cases	76 77		5.4	Poisson distribution	196
ე		notical descriptive massures			5.5	Hypergeometric distribution	200
3	Nur	merical descriptive measures	91		Sum	nmary	204
	3.1	Measures of central tendency,	02			formulas	204
		variation and shape	92		-	terms	205
	3.2	Numerical descriptive measures for a population	113			oter review problems oter 5 Excel Guide	205 208
		ιοι α ρυμαιατιστί	110		uild	JULI J LAUGI GUIGE	200

6	The normal distribution and other continuous distributions 212				Key terms References		
	6.1 Continuous probability distributions		213			Chapter review problems Continuing cases	
	6.2	The normal distribution	214			Chapter 8 Excel Guide	
	6.3	Evaluating normality	229	9	Fun	damentals of hypothesis testing:	
	6.4	The uniform distribution	233		One	e-sample tests	315
	6.5	The exponential distribution	235		9.1	Hypothesis-testing methodology	316
	6.6	The normal approximation to the	200		9.2	Z test of hypothesis for the mean (σ known)	322
	0.0	binomial distribution	238		9.3	One-tail tests	329
	Sum	mary	242		9.4	t test of hypothesis for the mean (σ unknown)	334
	-	formulas	242 242 243 244		9.5	Z test of hypothesis for the proportion	340
	-	terms oter review problems			9.6	The power of a test	344
		inuing cases			9.7	Potential hypothesis-testing pitfalls and	011
	Chapter 6 Excel Guide		246		9.7	ethical issues	349
7	San	npling distributions	248		Sum	mary	352
	7.1 Sampling distributions		249		-	formulas	353
	7.2	Sampling distribution of the mean	249		-	terms rences	353 353
	7.3	Sampling distribution of the proportion	259			oter review problems	354
		mary	262		Continuing cases		356
	Key formulas Key terms		263		Chapter 9 Excel Guide		356
			263	10	Нур	oothesis testing: Two-sample tests	358
		rences oter review problems	263 263		10.1	Comparing the means of two independent	050
	Continuing cases		265			populations	359
		oter 7 Excel Guide	265		10.2	Comparing the means of two related populations	371
	End	of Part 2 problems	267		10.0	F test for the difference between	371
PART 3			10.3	two variances	378		
		ING CONCLUSIONS ABOUT			10.4	Comparing two population proportions	384
		LATIONS BASED ONLY ON SAN	/IPLE			mary	389 391
INFORMATION					Key formulas Key terms		
0	Confidence interval estimation 270				-	rences	392 392
8	Confidence interval estimation		279			oter review problems	392
	8.1	Confidence interval estimation for the mean (σ known)	280			inuing cases oter 10 Excel Guide	395
		Confidence interval estimation for the	200		,		396
	8.2	mean (σ unknown)	285	11		alysis of variance	401
	8.3	Confidence interval estimation for			11.1	The completely randomised design: One-way analysis of variance	402
		the proportion	291		44.0	The randomised block design	415
	8.4	Determining sample size	294		11.2	· ·	413
	8.5	Applications of confidence interval estimation in auditing	300		11.3	The factorial design: Two-way analysis of variance	425
					Sum	mary	438
	8.6	More on confidence interval estimation and ethical issues	307			formulas	439
					-	Key terms	
	Summary		308		References Chapter review problems		440 441
	Key i	formulas	308		Chapter review problems		

Continuing cases Chapter 11 Excel Guide End of Part 3 problems		443 444 448	14 Time-series forecasting and index numbers 544				
			14.1	545			
				14.2	The importance of business forecasting Component factors of the classical	0.10	
PAF			FLIABLE		multiplicative time-series model	546	
DETERMINING CAUSE AND MAKING RELIABLE FORECASTS			14.3	Smoothing the annual time series	547		
_				14.4	Least-squares trend fitting and forecasting	555	
	Simple linear regression 12.1 Types of regression models		455 456	14.5	The Holt–Winters method for trend fitting and forecasting	567	
12	2.2	Determining the simple linear regression equation	458	14.6	Autoregressive modelling for trend fitting and forecasting	570	
12	2.3	Measures of variation	467	14.7	Choosing an appropriate forecasting model	579	
	2.4	Assumptions	473	14.8	Time-series forecasting of seasonal data	584	
12	2.5	Residual analysis	473	14.9	Index numbers	591	
12	2.6	Measuring autocorrelation: The		14.10	Pitfalls in time-series forecasting	599	
		Durbin–Watson statistic	477	Sum	mary	600	
12	2.7	Inferences about the slope and correlation coefficient	482	Key	formulas terms	600 601	
12	2.8	Estimation of mean values and prediction of individual values	489	Chap	rences oter review problems oter 14 Excel Guide	602 602 604	
12	2.9	Pitfalls in regression and ethical issues	493		-square tests	607	
K	Summary Key formulas Key terms		496 497 498	15.1	Chi-square test for the difference between two proportions (independent samples)	608	
R C	efe. Chap	rences oter review problems	498 498	15.2	Chi-square test for differences between more than two proportions	615	
	Continuing cases Chapter 12 Excel Guide		501 502	15.3	Chi-square test of independence	622	
·		504	15.4	Chi-square goodness-of-fit tests	627		
	3.1	Developing the multiple regression model	505	15.5	Chi-square test for a variance or		
13	3.2	R^2 , adjusted R^2 and the overall F test	511		standard deviation	632	
	3.3	Residual analysis for the multiple regression model Inferences concerning the population	514	Key i	mary formulas terms rences	635 635 636 636	
16	3.4	regression coefficients	516	Chapter review problems Continuing cases		636 640	
13	3.5	Testing portions of the multiple regression model	520	Chap	oter 15 Excel Guide	641	
13	3.6	Using dummy variables and interaction terms in regression models	525		of Part 4 problems 5 (ONLINE)	642	
13	3.7	Collinearity	535		HER TOPICS IN STATS		
Κ	Summary Key formulas Key terms		536 537 537		tiple regression model building	650	
R	References		537	16.1	Quadratic regression model	651	
Chapter review problems Continuing cases Chapter 13 Excel Guide			538 541	16.2	Using transformations in regression models	657	
		541	16.3	Influence analysis	660		

	16.4	Model building	663	19 Further non-parametric tests	740
	16.5	Pitfalls in multiple regression and ethical issues	673	19.1 McNemar test for the difference between two proportions (related samples)	741
	Summary Key formulas Key terms References Chapter review problems Continuing cases		674 674	19.2 Wilcoxon rank sum test – Non-parametric analysis for two independent populations	744
			674 676 676 677	19.3 Wilcoxon signed ranks test – Non- parametric analysis for two related populations	750
17		iter 16 Excel Guide ision making	<i>677</i> 680	19.4 Kruskal–Wallis rank test – Non-parametric analysis for the one-way anova	755
	17.1	Payoff tables and decision trees	681	19.5 Friedman rank test – Non-parametric analysis for the randomised block design	758
	17.2	Criteria for decision making	685		
	17.3	Decision making with sample information	694	Summary Key formulas	762 762
	17.4	Utility	699	Key terms Chapter review problems	762 763
	Summary Key formulas Key terms References Chapter review problems Chapter 17 Excel Guide		700	Continuing cases	765
			701	Chapter 19 Excel Guide	766
			701 701	20 Business analytics	770
			701 703	20.1 Predictive analytics	771
				·	772
18	Stat	tistical applications in		20.2 Classification and regression trees	
	qua	lity management	704	20.3 Neural networks	777
	18.1	Total quality management	705	20.4 Cluster analysis	781
	18.2	Six Sigma management	707	20.5 Multidimensional scaling	783
	18.3	The theory of control charts	708	Key formulas	786
		•	700	Key terms	787
	18.4	Control chart for the proportion – The <i>p</i> chart	710	References Chapter review problems	787 787
				Chapter 20 Software Guide	788
	18.5	The red bead experiment – Understanding process variability	716	·	794
	18.6	Control chart for an area of		21.1 Analysing numerical variables	798
		opportunity – The <i>c</i> chart	718	21.2 Analysing categorical variables	800
	18.7	Control charts for the range and the mean	721	21.3 Predictive analytics	801
	18.8	Process capability	727	Chapter review problems	802
	Summary		733	·	
	Key formulas		733	End of Part 5 problems	804
	Key terms		734	Appendices A to F	A-1
	References Chapter review problems		734 734	Glossary	G-1
	Chapter 18 Excel Guide		734 736	Index	I-1
				IIIUUA	1 1

preface

This fifth Australasian and Pacific edition of *Basic Business Statistics: Concepts and Applications* continues to build on the strengths of the fourth edition, and extends the outstanding teaching foundation of the previous American editions, authored by Berenson, Levine and Szabat.

The teaching philosophy of this text is based upon the principles of the American book, but each chapter has once again been carefully revised to include practical examples and a language and style that is more applicable to Australasian and Pacific readers.

In preparation for this edition we again asked lecturers from around the country to comment on the format and content of the fourth edition and, based on those comments, the authors have worked to create a text that is more accessible – but no less authoritative – for students.

Part 5 contains additional chapters: Chapter 16 on multiple regression and model building, Chapter 17 on decision making, Chapter 18 on statistical applications in quality and productivity management, Chapter 19 on further non-parametric tests and two brand new chapters: Chapter 20 on business analytics and Chapter 21 on data analysis. This chapter will be especially useful to students who wish to understand how the concepts and techniques studied in this book all fit together. The Part 5 chapters can be found within the MyLab and student download page via our catalogue.

Chapter 21 (including Figure 21.1, which provides a summary of the contents of this book arranged by data-analysis task) is designed to provide guidance in choosing appropriate statistical techniques to data-analysis questions arising in business or elsewhere. Figure 21.1, and Chapter 21, should be referred to when working through the earlier chapters of this book. This should enable students to see connections between topics; that is, the big picture.

The new edition has continued with a 'real-world' focus, to take students beyond the pure theory. Some chapters have a completely new opening scenario, focusing on a person or company, which serves to introduce key concepts covered in the chapter. The scenario is interwoven throughout the chapter to reinforce the concepts to the student. Multiple in-chapter examples have been updated that highlight real Australasian and Pacific data.

The **Real people, real stats** feature that opens each of the text's five parts is composed of a personal interview highlighting how *real* people in *real* business situations apply the principles of statistics to their jobs. The interviewees are:

- Part 1 David McCourt BD0
- Part 2 Ellouise Roberts Deloitte Access Economics
- Part 3 Rod Battve Tourism Research Australia
- Part 4 Gautam Gangopadhyay Endeavour Energy
- Part 5 Deborah O'Mara The University of Sydney

Judith Watson Nicola Jayne Martin O'Brien

acknowledgements

When developing the new edition of *Basic Business Statistics*, we were mindful of retaining the strengths of the current edition, but also of the need to build on those strengths, to enhance the text and to ensure wider reader appeal and useability.

We are indebted to the following academics who contributed to the new edition.

Technical Editor

We would like to thank Martin Firth at UWA for carrying out a detailed technical edit of the text.

Reviewers

Ms Gerrie Roberts Monash University

Dr Sonika Singh University of Technology Sydney

Dr Erick Li University of Sydney

Dr Amir Arjomandi University of Wollongong

Mr Jason Hay Queensland University of Technology

Mr Martin J Firth University of Western Australia

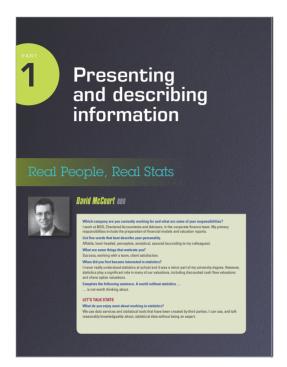
Dr Scott Salzman Deakin University

Ms Charanjit Kaur Monash University

Dr Jill Wright Monash University

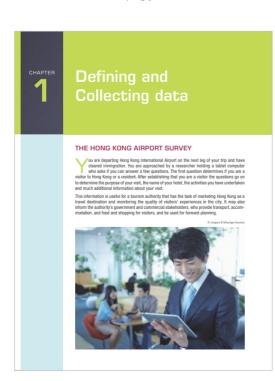
The enormous task of writing a book of this scope was possible only with the expert assistance of all these friends and colleagues and that of the editorial and production staff at Pearson Australia. We gratefully acknowledge their invaluable contributions at every stage of this project, collectively and, now, individually. We thank the following people at Pearson Australia: Rebecca Pedley, Portfolio Manager; Anna Carter, Development Editor; Julie Ganner, Production Manager and Copy Editor; and Lisa Woodland, Rights & Permissions Team Leader.

how to use this book



Real people, real stats interviews open each part. These introduce *real* people working in *real* business environments, using statistics to tackle *real* business challenges.

Chapter-opening scenarios show how statistics are used in everyday life. The scenarios introduce the concepts to be covered, showing the relevance of using particular statistical techniques. The problem is woven throughout each chapter, showing the connection between statistics and their use in business, as well as keeping you motivated.



Learning objectives introduce you to the key concepts to be covered in each chapter, and are signposted in the margins where they are covered within the chapter.



Data sets and **Excel workbooks** that accompany the text can be downloaded and used to answer the appropriate questions.

Real world, business examples are included throughout the chapter. These are designed to show the multiple applications of statistics, while helping you to learn the statistics techniques.

Emphasis on data output and interpretation

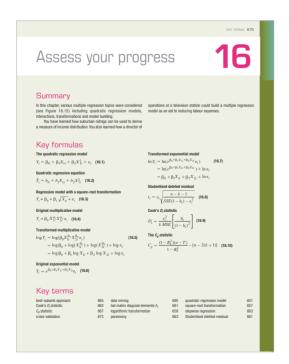
The authors believe that the use of computer software is an integral part of learning statistics. Our focus emphasises analysing data by interpreting the output from Microsoft Excel while reducing emphasis on doing calculations. Excel 2016 changes to statistical functions are reflected in the operations shown in this edition.

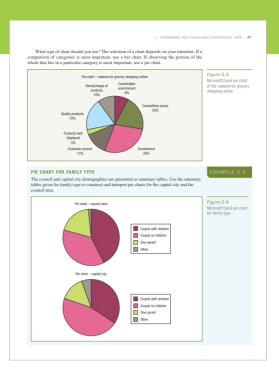
In the coverage of hypothesis testing in Chapters 9 to 11, extensive computer output is included so that the focus can be placed on the *p*-value approach. In our coverage of simple linear regression in Chapter 12, we assume that a software program will be used and our focus is on interpretation of the output, not on hand calculations.

Summaries are provided at the end of each chapter, to help you review the key content.

Key terms are signposted in the margins when they are first introduced, and are referenced to page numbers at the end of each chapter, helping you to revise key terms and concepts for the chapter.

End-of-section problems are divided into *Learning the basics* and *Applying the concepts*.

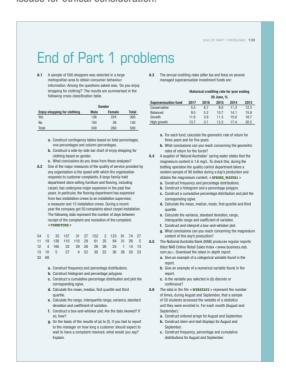




End-of-part problems challenge the student to make decisions about the appropriate technique to apply, to carry out that technique and to interpret the data meaningfully.*

Australasian and Pacific data sets are used for the problems in each chapter. These files are contained on the Pearson website.

Ethical issues sections are integrated into many chapters, raising issues for ethical consideration.



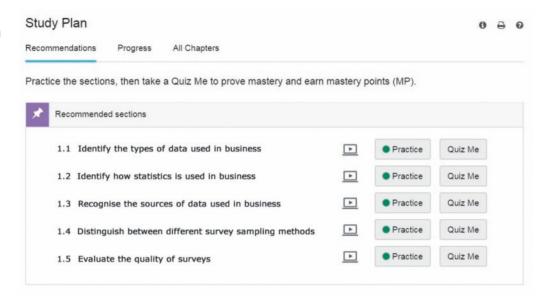
^{*}The solutions are calculated using the (raw) Excel output. If you use the rounded figures presented in the text to reproduce these answers there may be minor differences.

MyLab Statistics

a guided tour for students and educators

Study Plan

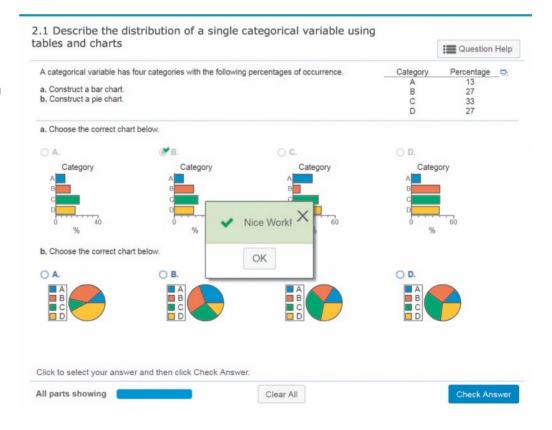
A study plan is generated from each student's results on a pre-test. Students can clearly see which topics they have mastered and, more importantly, which they need to work on.



Unlimited Practice

Each MyLab Statistics comes with preloaded assignments, including select end-of-chapter questions, all of which are automatically graded. Many study plan and educator-assigned exercises contain algorithmically generated values to ensure students get as much practice as they need.

As students work though study plan or homework exercises, instant feedback and tutorial resources guide them towards understanding.

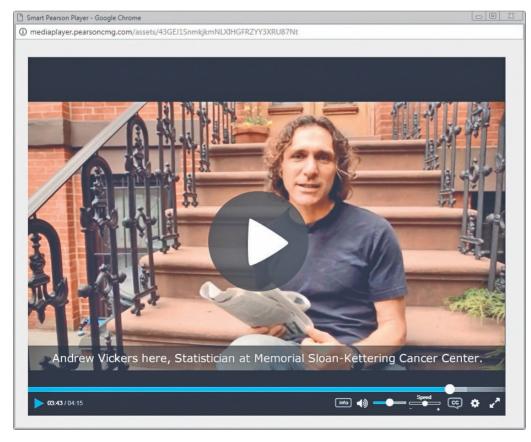




Learning Resources

To further reinforce understanding, study plan and homework problems link to the following learning resources:

- eText linked to sections for all study plan questions
- Help Me Solve This, which walks students through the problem with step-by-step help and feedback without giving away the answer
- StatCrunch.



StatTalk Videos

Fun-loving statistician Andrew Vickers takes to the streets of Brooklyn, New York to demonstrate important statistical concepts through interesting stories and real-life events. This series of videos and corresponding autograded questions will help students to understand statistics.

EDUCATOR RESOURCES

A suite of resources is provided to assist with delivery of the text, as well as to support teaching and learning.

Solutions Manual

The Solutions Manual provides educators with detailed, accuracy-verified solutions to all the in-chapter and end-of-chapter problems in the book.

Test Bank

The Test Bank provides a wealth of accuracy-verified testing material. Updated for the new edition, each chapter offers a wide variety of true/false and multiple-choice questions, arranged by learning objective and tagged by AACSB standards. Questions can be integrated into Blackboard, Canvas or Moodle Learning Management Systems.

PowerPoint lecture slides

A comprehensive set of PowerPoint slides can be used by educators for class presentations or by students for lecture preview or review. They include key figures and tables, as well as a summary of key concepts and examples from the text.

Digital image PowerPoint slides

All the diagrams and tables from the text are available for lecturer use.

about the authors

Judith Watson

Judith Watson teaches in the Business School at UNSW Australia. She has extensive experience in lecturing and administering undergraduate and postgraduate Quantitative Methods courses.

Judith's keen interest in student support led her to establish the Peer Assisted Support Scheme (PASS) in 1996 and she has coordinated this program for many years. She served as her faculty's academic adviser from 2001 to 2004. Judith has been the recipient of a number of awards for teaching. She received the inaugural Australian School of Business Outstanding Teaching Innovations Award in 2008 and the 2012 Bill Birkett Award for Teaching Excellence. She also won the UNSW Vice Chancellor's Award for Teaching Excellence in 2012 and a Citation of Outstanding Contributions to Student Learning from the Australian Government's Office for Learning and Teaching in 2013. Judith is interested in using online learning technology to engage students and has created a number of adaptive e-learning tutorials for mathematics and statistics and cartoon-style videos to explain statistical concepts.



Dr Nicola Jayne

Nicola Jayne is a lecturer in the Southern Cross Business School at the Lismore campus of Southern Cross University. She has been teaching quantitative units since being appointed to the university in 1993 after several years at Massey University in New Zealand. Nicola has lectured extensively in Business and Financial Mathematics, Discrete Mathematics and Statistics, both undergraduate and postgraduate, as well as various Pure Mathematics units.

Nicola's academic qualifications from Massey University include a Bachelor of Science (majors in Mathematics and Statistics), a Bachelor of Science with Honours (first class) and a Doctor of Philosophy, both in Mathematics. Nicola also has a Graduate Certificate in Higher Education (Learning & Teaching) from Southern Cross University. She was the recipient of a Vice Chancellor's Citation for an Outstanding Contribution to Student Learning in 2011.



Dr Martin O'Brien

Dr Martin O'Brien is a senior lecturer in economics, Director of the Centre for Human and Social Capital Research, and Director of the MBA program in the Sydney Business School, University of Wollongong. Martin earned his Bachelor of Commerce (first-class honours) and PhD in Economics at the University of Newcastle. His PhD and subsequent published research is in the general area of labour economics, and specifically the exploration of older workers' labour force participation in Australia in the context of an ageing society. Martin has been an expert witness for a number of Fair Work Commission cases, providing statistical analyses of the effects of penalty rates, workforce casualisation and family and domestic violence leave.

Martin has taught a wide range of quantitative subjects at university level, including business statistics, business analytics, quantitative analysis for decision making, econometrics, financial modelling and business research methods. He also has a keen interest in learning analytics and the development and analysis of new teaching technologies.



Mark L. Berenson is Professor of Management and Information Systems at Montclair State University (Montclair, New Jersey) and also Professor Emeritus of Statistics and Computer Information Systems at Bernard M. Baruch College (City University of New York). He currently teaches graduate and undergraduate courses in statistics and in operations management in the School of Business and an undergraduate course in international justice and human rights that he co-developed in the College of Humanities and Social Sciences.

Berenson received a BA in economic statistics, an MBA in business statistics from City College of New York and a PhD in business from the City University of New York. His research has been published in *Decision Sciences Journal of Innovative Education, Review of Business Research, The American Statistician, Communications in Statistics, Psychometrika, Educational and Psychological Measurement, Journal of Management Sciences and Applied Cybernetics, Research Quarterly, Stats Magazine, The New York Statistician, Journal of Health Administration Education, Journal of Behavioral Medicine and Journal of Surgical Oncology. His invited articles have appeared in <i>The Encyclopedia of Measurement & Statistics* and *Encyclopedia of Statistical Sciences*. He is co-author of 11 statistics texts published by Prentice Hall, including *Statistics for Managers Using Microsoft Excel, Basic Business Statistics: Concepts and Applications* and *Business Statistics: A First Course.*

Over the years, Berenson has received several awards for teaching and for innovative contributions to statistics education. In 2005, he was the first recipient of the Catherine A. Becker Service for Educational Excellence Award at Montclair State University and, in 2012, he was the recipient of the Khubani/Telebrands Faculty Research Fellowship in the School of Business.

David M. Levine is Professor Emeritus of Statistics and Computer Information Systems at Baruch College (City University of New York). He received BBA and MBA degrees in statistics from City College of New York and a PhD from New York University in industrial engineering and operations research. He is nationally recognised as a leading innovator in statistics education and is the co-author of 14 books, including such best-selling statistics textbooks as *Statistics for Managers Using Microsoft Excel, Basic Business Statistics: Concepts and Applications, Business Statistics: A First Course* and *Applied Statistics for Engineers and Scientists Using Microsoft Excel and Minitals.*

He also is the co-author of *Even You Can Learn Statistics: A Guide for Everyone Who Has Ever Been Afraid of Statistics* (currently in its second edition), *Six Sigma for Green Belts and Champions* and *Design for Six Sigma for Green Belts and Champions*, and the author of *Statistics for Six Sigma Green Belts*, all published by FT Press, a Pearson imprint, and *Quality Management*, third edition, published by McGraw-Hill/Irwin. He is also the author of *Video Review of Statistics* and *Video Review of Probability*, both published by Video Aided Instruction, and the statistics module of the MBA primer published by Cengage Learning. He has published articles in various journals, including *Psychometrika, The American Statistician, Communications in Statistics, Decision Sciences Journal of Innovative Education, Multivariate Behavioral Research, Journal of Systems Management, Quality Progress* and *The American Anthropologist*, and he has given numerous talks at the Decision Sciences Institute (DSI), American Statistical Association (ASA) and Making Statistics More Effective in Schools and Business (MSMESB) conferences. Levine

has also received several awards for outstanding teaching and curriculum development from Baruch College.

Kathryn A. Szabat is Associate Professor and Chair of Business Systems and Analytics at LaSalle University. She teaches undergraduate and graduate courses in business statistics and operations management.

Szabat's research has been published in *International Journal of Applied Decision Sciences*, *Accounting Education*, *Journal of Applied Business and Economics*, *Journal of Healthcare Management* and *Journal of Management Studies*. Scholarly chapters have appeared in *Managing Adaptability*, *Intervention*, *and People in Enterprise Information Systems*; *Managing*, *Trade*, *Economies and International Business*; *Encyclopedia of Statistics in Behavioral Science*; and *Statistical Methods in Longitudinal Research*.

Szabat has provided statistical advice to numerous business, non-business and academic communities. Her more recent involvement has been in the areas of education, medicine and non-profit capacity building.

Szabat received a BS in mathematics from State University of New York at Albany and MS and PhD degrees in statistics, with a cognate in operations research, from the Wharton School of the University of Pennsylvania.